

**BEFORE THE PUBLIC UTILITIES COMMISSION
OF THE STATE OF CALIFORNIA**

Application of Frontier Communications Corporation, Frontier California Inc. (U 1002 C), Citizens Telecommunications Company of California Inc. (U 1024 C), Frontier Communications of the Southwest Inc. (U 1026 C), Frontier Communications Online and Long Distance Inc. (U 7167 C), Frontier Communications of America, Inc. (U 5429 C) For Determination That Corporate Restructuring Is Exempt From or Compliant With Public Utilities Code Section 854.

A.20-05-010
(Filed May 22, 2020)

**OPENING TESTIMONY OF
MARK D. NIELSEN**

On Behalf Of

**Frontier Communications Corporation
Frontier California Inc. (U 1002 C)
Citizens Telecommunications Company of California Inc. (U 1024 C)
Frontier Communications of the Southwest Inc. (U 1026 C)
Frontier Communications Online and Long Distance Inc. (U 7167 C)
Frontier Communications of America, Inc. (U 5429 C)**

[PUBLIC VERSION]

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MARK D. NIELSEN**

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**OPENING TESTIMONY OF
MARK D. NIELSEN**

1 **I. INTRODUCTION**

2 **Q. Please state your name, occupation and business address.**

3 A. My name is Mark D. Nielsen. For the last six years, I have served as Chief Legal
4 Officer of Frontier Communications Corporation (“Frontier”). In that capacity, I
5 oversee the Company’s legal, regulatory/government affairs and public relations
6 functions, among other responsibilities. In 2019, my responsibilities were
7 expanded to include the role of Chief Transaction Officer. In that capacity, I take
8 the lead in guiding Frontier’s balance sheet restructuring efforts. My business
9 address is 401 Merritt 7, Norwalk, Connecticut 06851. I have 30 years of legal
10 experience in both private practice and the public sector and am a member of the
11 adjunct faculty at Columbia Law School.

12 **Q. What is the purpose of your testimony?**

13 A. My testimony supports the relief requested by the Applicants in this proceeding,
14 including Frontier, Frontier California Inc. (“Frontier California”), Citizens
15 Telecommunications Company of California Inc. (“CTC California”), Frontier
16 Communications of the Southwest Inc. (“Frontier Southwest”), Frontier
17 Communications Online and Long Distance Inc. (“Frontier LD”), and Frontier
18 Communications of America, Inc. (“Frontier America”) (collectively, the
19 “California Operating Subsidiaries,” and, together with Frontier, the “Applicants”).
20 Based on the application that initiated this proceeding, which was filed on May 22,
21 2020 (“Application”), Applicants are requesting a determination from the

1 California Public Utilities Commission (“Commission”) that Frontier’s change in
2 ultimate equity ownership and the related financial restructuring that will result in
3 the elimination of more than \$10 billion in fund debt (“Restructuring”) are exempt
4 from, or compliant with, the “transfer of control” requirements in Public Utilities
5 Code Section 854. The proposed parent company ownership change and balance
6 sheet Restructuring arise in the context of Applicants’ voluntary petition for relief
7 under chapter 11 of title 11 of the United States Code (“Chapter 11”), which was
8 filed with the United States Bankruptcy Court for the Southern District of New
9 York (the “Bankruptcy Court”) on April 14, 2020. The Chapter 11 case is being
10 jointly administered for all Applicants under the caption *In re Frontier*
11 *Communications Corporation, et al.*, Case No. 20-22476 (RDD). The Applicants
12 have filed a pre-arranged Joint Plan of Reorganization of Frontier Communications
13 Corporation and its Debtor Affiliates Pursuant to Chapter 11 of the Bankruptcy
14 Code (the “Plan”).¹

15 **Q. What support will your testimony provide for Applicants’ requested relief?**

16 A. My testimony will provide factual background regarding Frontier and its
17 subsidiaries, including information regarding their operational history and their
18 objectives in pursuing a Chapter 11 restructuring. I will also demonstrate that an
19 exemption is appropriate from a full “transfer of control” review, as permitted under
20 Public Utilities Code Section 853(b). An extensive review of this matter is not

¹ The Plan was attached as Exhibit C to the Application. The Third Amended Joint Plan of Reorganization is included with the Disclosure Statement attached to Mr. Adrianopoli’s testimony as Appendix 1.

1 “necessary in the public interest” under Section 853(b) because the equity
2 ownership change is occurring at the parent company level—and only the parent
3 company level—in a manner that preserves the current, widely-held character of
4 equity interests, while having no material impact on California day-to-day
5 operations or consumers. Even if a more particularized review were to occur under
6 Public Utilities Code Section 854, my testimony shows that the financial
7 Restructuring and the anticipated debt deleveraging is manifestly in the public
8 interest based on California’s public interest factors. Finally, my testimony
9 explains that it is appropriate and important to preserve a focused review in this
10 proceeding to ensure that Applicants can emerge from Chapter 11 in a timely
11 manner and begin realizing the benefits of the financial Restructuring, which will
12 in turn facilitate benefits for consumers and all stakeholders.

13 **Q. Are you offering testimony on legal issues in this proceeding?**

14 A. No. I am not addressing the ultimate legal issues or offering legal interpretations
15 of California law. Although I am trained as an attorney and I advise Frontier as its
16 Chief Legal Officer, this testimony is designed to supply factual support for the
17 Application. The facts presented here do not constitute privileged information, nor
18 do they reflect a waiver of the attorney-client privilege or any other applicable
19 protection or privilege.

20 **Q. Are other witnesses providing testimony on behalf of Frontier?**

21 A. Yes. Frontier’s Executive Vice President of Strategic Planning, Mr. Carlin
22 Adrianopoli, is providing testimony about Frontier’s evaluation of its options to
23 address its capital structure during the period immediately prior to filing for Chapter

1 11 protection, Frontier’s negotiations with creditors, and its determination to file
2 for protection and reorganization under Chapter 11. In addition, Mr. Adrianopoli
3 testifies about the Chapter 11 process and provides an overview of the operative
4 documents filed by Frontier in support of its emergence from Chapter 11.

5 **Q. What topics are covered in your testimony?**

6 A. My testimony addresses four principal subjects. First, I describe Frontier’s
7 corporate history, its operational focus, and its overall market position. As part of
8 this discussion, I offer facts to help contextualize the Chapter 11 filing. Second, I
9 explain why an expedited approach to this proceeding is appropriate under Public
10 Utilities Code Section 853(b) in light of the operationally non-substantive nature of
11 the parent company ownership change, the limited impacts on California
12 consumers, and the countervailing public harms of delaying Applicants’ emergence
13 from Chapter 11. Third, I provide facts reflecting the application of each of the
14 public interest standards and factors in Public Utilities Code Section 854 to
15 Frontier’s change of ownership and financial Restructuring. Fourth, in response to
16 positions presented in the intervenor protests, I address the importance of
17 maintaining a focused review that addresses the transaction at issue. It would be
18 harmful and distracting for the Commission to expand its review into other areas of
19 general regulatory compliance, revisit previous outcomes, duplicate other
20 proceedings, or attempt to achieve long-term policy objectives that are not germane
21 to the specific relief requested or the transactions that gave rise to the Application.

1 **II. OVERVIEW OF FRONTIER AND ITS BUSINESS**

2 **Q. Could you please provide a brief overview of Frontier’s current national**
3 **operations?**

4 A. As of December 31, 2019, Frontier’s operating subsidiaries nationwide had
5 approximately 4.1 million total customers and 18,300 employees, operating in 29
6 states. As of May 1, 2020, following the sale of operations in the Pacific Northwest
7 region, Frontier’s operating companies have a presence in 25 states. Frontier’s
8 executive management team oversees its operations from the company’s
9 headquarters in Norwalk, Connecticut. Many day-to-day management activities
10 are conducted locally, in each of the respective regions or states in which Frontier’s
11 incumbent local exchange carrier (“ILEC”) operating companies provide
12 traditional landline voice services to residential and business customers. For
13 example, in California, engineering, customer service, network operations,
14 government affairs, information technology, and community outreach functions are
15 performed by employees whose principal offices are within the state.

16 Frontier’s operating subsidiaries provide regulated voice service, including retail
17 service provided to residential, institutional, and business customers. Frontier’s
18 operating subsidiaries also provide other services, many of which are unregulated,
19 including Internet access service, and, in some states, video service. Nationally,
20 Frontier’s subsidiaries manage an extensive communications network including
21 over 180,000 route miles of fiber. Frontier’s operating companies connect to
22 households, business locations, and institutions in its service territories using a

1 combination of fiber optic, copper, and microwave technologies. Frontier's
2 network also provides backhaul to cell towers, which enables wireless carriers to
3 deliver service in the areas served by Frontier's operating subsidiaries. The
4 network consists of fiber optic and copper cable, which are the primary transport
5 technologies between its central offices, remote facilities, and interconnection
6 points with other telecommunications carriers.

7 As of 2019, residential services accounted for 51% of total revenue company-wide,
8 while commercial services, which include business and wholesale, accounted for
9 44% of total revenue. Regulatory support payments, including Connect America
10 Fund II ("CAF II") support, accounted for 5% of total revenue. In California, only
11 approximately 24% of the California Operating Companies' revenues are generated
12 from regulated voice services.

13 **Q. Please describe each of the Applicants.**

14 A. The parent company, Frontier, is the publicly-traded holding company of each of
15 the Frontier operating companies, including each of the California Operating
16 Subsidiaries. Frontier California, CTC California, and Frontier Southwest are
17 wholly-owned subsidiaries of Frontier. Each of these three companies serves as an
18 ILEC in California, with principal offices located at 2560 Teller Road, Newbury
19 Park, California 91320. Frontier California's service territories include urban and
20 suburban areas in southern California, as well as suburban and rural areas in central
21 and northern California. CTC California serves suburban and rural areas in
22 northern California, including Elk Grove and Susanville. Frontier Southwest serves
23 mostly rural areas in southern and eastern California, and also serves areas in

1 Nevada and Arizona. Frontier America and Frontier Online are interexchange
2 carriers serving in California and in several other states.

3 **Q. What are Frontier’s chief business objectives in California?**

4 A. Frontier’s primary objective is to provide competitive services to its California
5 customers, preserving its relationships with those customers and attracting new
6 customers. In the short term, Frontier intends to emerge from Chapter 11 as soon
7 as reasonably possible and thereby stabilize its operations by reducing its debt and
8 debt service payments. The benefits of the debt reduction and the phase-out of the
9 significant Chapter 11 expenses that Frontier is currently incurring will benefit
10 Frontier’s entire operation, including the California Operating Subsidiaries. In the
11 mid- and long-term, Frontier’s critical competitive objectives continue to be the
12 provision of competitive voice service and enhanced broadband services and
13 innovation in its service offerings and customer interfaces. Frontier has a long
14 history of community involvement and local responsiveness. I expect these values
15 and initiatives to continue to be paramount as Frontier executes on its broader
16 business and market strategy in the years to come. Frontier competes against
17 formidable communications companies, including wireless operators, competitive
18 local exchange carriers (“CLECs”) and cable operators, many of whom have
19 significantly larger scale and highly attractive network platforms and offerings. If
20 Frontier is unable to reduce its unsustainable level of debt and is therefore unable
21 to effectively offer competitive alternatives to the products and services offered by
22 wireless, CLEC and cable operators, Frontier will fail all of its stakeholders,
23 including customers. Prompt emergence from Chapter 11 will provide Frontier

1 with the financial resources to better achieve its California business objectives and
2 be a long-term competitive alternative to larger, less encumbered and less regulated
3 cable operators, wireless providers and CLECs.

4 **III. THE NEED FOR AN EXPEDITED REVIEW PROCESS AND A**
5 **STREAMLINED REVIEW.**

6 **Q. Why do you believe the Commission should utilize the exemption under Public**
7 **Utilities Code Section 853(b) rather than applying the full Section 854**
8 **analysis?**

9 A. There are two main reasons why Section 853(b) should be invoked to create a
10 streamlined path for the Commission’s review. First, the transaction at issue
11 involves a parent company ownership change that will not harm consumers in
12 California, but which will enable Frontier to pursue a financial Restructuring whose
13 benefits, including for California customers, are unquestionable. A detailed review
14 under Section 854 is not needed to determine the benefits of this Restructuring, as
15 I demonstrate in my testimony below. Second, the longer the Applicants remain in
16 Chapter 11, the more resources and expenses they will have to expend in support
17 of the bankruptcy process, and, if the review is unnecessarily protracted, more of
18 Frontier’s resources will be wasted rather than spent pursuing competitive and
19 customer-focused initiatives. Section 853(b) provides an expedited process that
20 will allow a financially stronger and operationally focused Frontier to emerge
21 sooner from Chapter 11.

1 **Q. Is Frontier’s proposed Restructuring similar to the types of transactions that**
2 **the Commission typically reviews under Section 854?**

3 A. No. As I explain in more detail below and as described in the Application,
4 Frontier’s proposed Restructuring is quite different from the typical change of
5 control applications reviewed by the Commission under Section 854. The
6 Application does not involve a transaction where two independent parties are
7 seeking to merge or where one party is seeking to purchase the assets or operations
8 of another entity, as was the case when Frontier purchased the California operations
9 and assets of Verizon Communications Inc. (“Verizon”) in 2016. Frontier’s
10 proposed Restructuring is not a purchase or merger transaction. In this case, the
11 Chapter 11 process—the “transaction” being reviewed—is a balance sheet
12 Restructuring of Frontier, the widely-held, publicly-traded corporate parent, which
13 will enable its existing operating companies to continue to provide regulated
14 telephone services and other nonjurisdictional communications products on the
15 same terms and conditions as those operating subsidiaries do today. The only
16 difference will be that Frontier, the corporate parent, will be relieved of more than
17 \$10 billion in funded debt obligations and \$1 billion in annual interest payments.
18 Unlike mergers or acquisitions for which the Commission must assess the fitness
19 of a new majority owner, consider the feasibility of a new operational platform, or
20 evaluate the viability of a new pro forma entity, upon emergence from Chapter 11,
21 Frontier’s operations in California will continue on the same terms and conditions
22 and its ultimate ownership will be widely held just as it is today. To effectuate the
23 financial Restructuring, Frontier’s existing Senior Noteholders will hold the new

1 common stock of Reorganized Frontier, replacing the former public holders of the
2 parent company's equity.² In addition, it is intended that the new common stock of
3 Reorganized Frontier will be publicly-traded and listed on a recognized U.S. stock
4 exchange as promptly as practicable after Applicants' emergence from Chapter 11.
5 Accordingly, as is the case today, the ownership of Reorganized Frontier will be
6 widely-dispersed, and no single noteholder is expected to hold a 10 percent or
7 greater interest in Reorganized Frontier. The proposed Restructuring of Frontier's
8 balance sheet obligations will maximize Frontier's future financial flexibility and
9 competitiveness, and the California Operating Subsidiaries will benefit as
10 Reorganized Frontier emerges from Chapter 11 as a stronger, more financially-
11 sound enterprise that is better positioned to provide high-quality service in the
12 highly competitive telecommunications marketplace. As such, the proposed
13 Restructuring is not the kind of change of control transaction typically reviewed by
14 the Commission under 854. The straightforward facts show that it does not raise
15 material concerns and it is clearly in the public interest.

16 **Q. Is it your testimony that the Commission does not need to assess the**
17 **Restructuring?**

18 A. No. The Commission can appropriately review the public interest benefits of the
19 Restructuring through a streamlined review process under Section 853(b). To be
20 clear, the only substantive "change" arising from this transaction is that

² The Senior Noteholders are the holders of approximately \$10.95 billion in aggregate principal amount of senior unsecured notes issued by Frontier with maturities between September 2020 and October 2046 (the "Senior Notes") which are publicly traded.

1 Reorganized Frontier will have debt that is reduced by more than \$10 billion and
2 annual interest expense that is lower by approximately \$1 billion. Frontier and its
3 California Operating Subsidiaries will remain operationally intact and continue to
4 serve customers as they do today, but with a significantly deleveraged capital
5 structure. The Restructuring is, on its face, overwhelmingly positive for Frontier’s
6 California customers, communities, and employees. Through the Restructuring,
7 Frontier avoids a scenario in which it would otherwise increasingly be constrained
8 by high debt costs, with the likely eventual result that the company becomes an
9 ineffective service provider and competitor—which is clearly not in the public
10 interest. The elimination of debt and the related reduction in annual interest
11 expense will affirmatively result in Frontier, through its California Operating
12 Subsidiaries, becoming a stronger company, a more formidable competitor, and a
13 healthier employer in California. The public interest benefit of the Restructuring is
14 patently apparent, so Section 853(b) is sufficient to perform the necessary level of
15 review. To reject or otherwise materially delay the Restructuring would be
16 profoundly damaging to customers, Frontier, its employees and the public interest.

17 **Q. Please describe the change of ownership that will be involved in executing**
18 **Frontier’s Plan of Reorganization to emerge from Chapter 11.**

19 A. To effectuate the Restructuring under the Plan of Reorganization (“Plan”),
20 Frontier’s Senior Noteholders will become the new shareholders of Reorganized
21 Frontier. This ownership change will require the formation of a new corporate
22 structure through three newly-created companies: Reorganized Frontier, Frontier
23 Communications Intermediate, and Frontier Communications Holdings. The

1 relationship between these entities and their ultimate ownership is depicted on
2 Appendix A to my testimony and was reflected in the Application filed in this
3 proceeding. No individual person or shareholder group will have a controlling
4 equity interest in Frontier in this new structure. Other than the substitution of the
5 existing direct parent company with a new parent company to be owned by the
6 Senior Noteholders, no corporate changes to the California Operating Subsidiaries
7 will occur as a result of the Restructuring.

8 **Q. Please provide an overview of Frontier’s capital structure before and after the**
9 **Restructuring.**

10 A. At the time of the Chapter 11 filing on April 14, 2020 (the “Chapter 11 Petition
11 Date”), Frontier was liable for approximately \$17.5 billion of funded debt
12 obligations. As shown on Appendix B to my testimony, the Senior Noteholders
13 will become the new equity holders of Reorganized Frontier, with the number of
14 shares allotted to each noteholder in proportion to its prior ownership of Frontier’s
15 senior unsecured notes which total \$10.95 billion. As a result, the Senior
16 Noteholders will entirely replace Frontier’s pre-Chapter 11 shareholders. This
17 substitution will produce a benefit of a more than \$10 billion reduction of
18 Frontier’s total debt and a reduction of annual interest expense by approximately
19 two-thirds from \$1.5 billion to approximately \$500 million.

20 **Q. Does the Application include diagrams that also show the pre- and post-**
21 **emergence organizational structure?**

22 A. Yes. The diagrams appear on pages 9 and 10 of the Application. The same

1 organizational structure diagrams have been provided with this testimony in
2 Appendix A.

3 **Q. When does Frontier intend to emerge from Chapter 11?**

4 A. Frontier plans to emerge from the Chapter 11 process as soon as it secures all
5 requisite regulatory approvals. As explained in the Disclosure Statement presented
6 to the Bankruptcy Court:

7 [Frontier] will emerge from these Chapter 11 Cases and the Plan will
8 be effective as soon as all conditions precedent to the Plan have been
9 satisfied. As noted in Article IV.J of the Plan, the Debtors will
10 continue to diligently pursue approval of the FCC Applications and
11 PUC Applications. The Debtors are prepared to emerge from these
12 Chapter 11 Cases in advance of the milestone date set forth above,
13 as soon as all approvals are received and other conditions precedent
14 to the Effective Date are satisfied.

15
16 *Disclosure Statement*, p. 69.

17 Frontier's Plan will become effective and Frontier and its subsidiaries can emerge
18 from the Chapter 11 process once regulatory approvals are obtained, which means
19 that prompt conclusion of the regulatory approval process is vital to preserve capital
20 and enable Frontier to operate in the highly competitive telecommunications
21 market. Based on the schedule presented in connection with the recent Pre-Hearing
22 Conference in this proceeding, Frontier anticipates that the approval of the
23 proposed Restructuring transfer of control in California will be later than the
24 reviews and approvals by the FCC and all other state public utility commissions.
25 This extended approval process will cause Frontier to incur significant
26 administrative, legal, and bankruptcy-related expenses, potentially as high as tens
27 of millions of dollars. These resources could otherwise be used to operate its

1 businesses, compete in the market, and minimize customer losses for the benefit of
2 California consumers and employees.

3 **Q. What costs is Frontier incurring by remaining in Chapter 11?**

4 A. Frontier must pay significant third-party legal, regulatory, financial advisory, and
5 consultative fees, including bankruptcy counsel and the management of
6 bankruptcy-related data expenses, and the fees associated with the Bankruptcy
7 Court's oversight. In addition, Frontier has to redirect its internal personnel from
8 day-to-day operations to manage the Chapter 11 case and associated regulatory
9 processes, and to maintain oversight of the various administrative requirements.

10 As a result, while Frontier remains in Chapter 11, it is expending significant
11 financial resources that might otherwise be directed to customers and service
12 operations. These costs are in addition to significant opportunity costs associated
13 with the business being in, and constrained by, the Chapter 11 process, including
14 the loss of customers to competitors that seek to leverage and utilize the
15 uncertainty of an extended bankruptcy to target Frontier's customers.

16 **Q. What is the status of other state and federal regulatory approvals?**

17 A. Frontier has provided notice of the Chapter 11 cases to all of the public utility
18 commissions in the states in which its subsidiaries operate, and is expeditiously
19 pursuing all required state and federal regulatory approvals on an expedited basis
20 in parallel with the Plan confirmation process. Approvals are required from the
21 FCC and some state commissions in which Frontier currently operates, including
22 California. Appendix C to this testimony provides a list of pending approval
23 requests. On June 10, 2020, South Carolina issued an order approving the

1 Restructuring. On July 14, 2020, the Nebraska Public Services Commission
2 voted to approve Frontier's application, and in Utah, the deadline for objections to
3 the approval has expired, with the result that no further action will be taken by the
4 Utah Public Service Commission. On July 29, 2020, the Public Utilities
5 Commission of Nevada approved Frontier's application. Frontier currently
6 expects the other regulatory approvals to be completed before the end of the year,
7 and most will be completed in the next 30 to 60 days. Frontier is prepared to
8 emerge from Chapter 11 as soon as it secures the necessary regulatory approvals,
9 including approval from this Commission.

10 **Q. When is the Bankruptcy Court expected to confirm the Plan?**

11 A. Frontier is well ahead of the Restructuring Support Agreement timeline for certain
12 of the identified Chapter 11 milestones. As noted above, in addition to the
13 Restructuring Support Agreement and the Plan, Frontier filed its Disclosure
14 Statement relating to the Plan with the Bankruptcy Court. On June 30, 2020, the
15 Bankruptcy Court approved the Disclosure Statement and exhibits, including a
16 definitive version of the Plan, attached thereto as Exhibit A to the Disclosure
17 Statement, to be used in connection with the vote solicitation. The approval of the
18 Bankruptcy Court enabled Frontier to immediately issue the Disclosure Statement
19 and ballots to holders of claims in the Chapter 11 Cases to solicit votes to accept
20 the Plan. The vote solicitation process ended on July 31, 2020. Votes have been
21 tabulated and filed with the Bankruptcy Court in advance of the Bankruptcy Court's
22 hearing to confirm the Plan in August ("Confirmation Hearing").

1 **Q. Do you expect any material modifications to the Plan prior to confirmation?**

2 A. No. Frontier does not expect any material modifications to the Plan, particularly
3 those provisions related to the holding company structure of Frontier and the
4 California Operating Subsidiaries post-emergence. Those corporate structure
5 provisions have remained unchanged since the Restructuring Support Agreement
6 ("RSA") was originally executed and throughout the Chapter 11 process. Section
7 1126(c) of the Bankruptcy Code requires acceptance of the Plan by at least two-
8 thirds in dollar amount and more than one-half in number of Senior Noteholders.
9 The Consenting Noteholders³ reflecting more than 75% of the total value of the
10 outstanding notes have executed the RSA, and have committed to support the
11 Plan, including the organizational structure changes specified therein. As
12 explained in the accompanying testimony of Mr. Andrianopoli, the vote
13 solicitation process ended on July 31, 2020. The tabulation of the Senior
14 Noteholders' votes reflects that Senior Noteholders voting in favor of Frontier's
15 Plan significantly exceeds the 50% approval threshold for the number of Senior
16 noteholders and the 66 2/3% approval threshold for dollar amount of outstanding
17 senior notes.

³ "Consenting Noteholders" refers to the approximately 200 Senior Noteholders who have executed the Restructuring Support Agreement and agreed to support the Restructuring and that collectively hold over 75% of the Senior Notes.

1 **IV. APPLICATION OF STATUTORY PUBLIC INTEREST FACTORS.**

2 **Q. If the Commission determines that Section 854 applies, does the Restructuring**
3 **meet the relevant statutory requirements?**

4 A. Yes. The ownership change contemplated by the Chapter 11 Plan will have no
5 adverse impact on the public interest, and the financial Restructuring under the Plan
6 will have short-term and long-term benefits to the California economy, consumers,
7 the competitive market, and the overall public interest. The Restructuring satisfies
8 the approval standards in both Public Utilities Code Section 854(b) and Section
9 854(c).

10 **Q. What is the standard of review under Section 854(b)?**

11 A. Section 854(b) states that, with respect to transfers of control of telephone
12 corporations like Frontier, the commission must find that the proposal “[p]rovides
13 short-term and long-term economic benefits to ratepayers.”⁴ For rate-of-return
14 utilities or other utilities “where the commission has ratemaking authority,” the
15 Commission must also determine that the “economic benefits” are “equitably
16 allocate[d] . . . between shareholders and ratepayers.”⁵ The Commission must also
17 find that the transaction does not “adversely affect competition.”⁶

18 **Q. Will the Restructuring under the Plan provide economic benefits for**
19 **California ratepayers?**

20 A. Consistent with the criterion in Public Utilities Code Section 854(b)(1), the

⁴ Pub. Util. Code § 854(b)(1).

⁵ Pub. Util. Code § 854(b)(2).

⁶ Pub. Util. Code § 854(b)(3).

1 anticipated debt reduction and reorganization achieved by the Plan will materially
2 enhance the Applicants’ corporate and operational stability, thereby allowing the
3 California Operating Subsidiaries to continue and improve upon their provision of
4 high-quality voice and broadband services. A more stable company will also be a
5 stronger employer in the State, which amplifies the economic benefits of the
6 Restructuring. This anticipated debt relief will position the California Operating
7 Subsidiaries to be stronger operators and providers of competitive voice and
8 broadband services, which will preserve more competitive options for consumers
9 and enhance Frontier’s ability to meet customers’ forward-looking
10 telecommunications needs.

11 **Q. In reviewing Frontier’s proposed Restructuring, is the Commission required**
12 **to reach findings about a specific allocation of economic benefits between**
13 **ratepayers and shareholders?**

14 A. No. Since 2006, each of the California ILECs have been subject to the Uniform
15 Regulatory Framework (“URF”), in which they are entitled to pricing flexibility.⁷
16 The Commission no longer sets these companies’ rates. Instead, it relies on market
17 forces to ensure that prices remain reasonable, and Frontier’s California ILECs
18 operate in highly-competitive markets in California. Frontier America and Frontier
19 LD are interexchange companies, so they have been free from Commission price
20 regulation for many years. The Commission is not exercising “ratemaking
21 authority” in regulating any of the California Operating Subsidiaries, so the specific

⁷ See *URF Phase 1 Decision*, D.06-08-030, at 2.

1 requirement in Section 854(b)(2) is not applicable here.

2 For carriers whose rates are set on a cost-of-service basis, it would make more sense
3 to evaluate the specific allocation of cost savings between ratepayers and
4 shareholders, as reductions in cost could alter the ratemaking equation by which
5 rates are set. By contrast, for price deregulated entities, there is not a direct link
6 between cost and price, so a specific allocation of cost savings is inappropriate.
7 Frontier's California ILECs have no regulatory expectation of cost recovery
8 through their rates, so the cost reduction from the Restructuring does not impact
9 any Commission ratemaking formula or pricing mechanism.

10 **Q. Are you suggesting that there is not an “equitable allocation” of the economic**
11 **benefits of this transaction between shareholders and ratepayers?**

12 A. No. While I understand that Section 854(b)(2) does not apply to this transaction,
13 its standard is nevertheless met. Because the California Operating Subsidiaries are
14 not subject to price regulation from the Commission, the economic benefits of the
15 Restructuring will flow to ratepayers through the operation of market forces.⁸ For
16 companies facing intense competition like the California Operating Subsidiaries
17 from wireless providers, cable companies and CLECs, the competitive market has
18 been, and remains, the most efficient way to set prices. For the same reasons, it is
19 the most effective mechanism to pass on transaction cost efficiencies such as those
20 derived from the Chapter 11 Restructuring at issue here.

⁸ See *Pacific Telesis Group*, D.97-03-067, at 18 (“[W]here market forces exist, we prefer that competition, instead of regulatory fiat, drive realized benefits to consumers through reduced prices and improved services.”)

1 **Q. Could you explain how the competitive market could deliver economic benefits**
2 **from the Restructuring?**

3 A. Frontier operates in a highly-competitive environment in which it must take
4 advantage of opportunities to distinguish itself from its competitors, either through
5 more favorable pricing, improvements in the customer experience, enhanced
6 service quality, innovation in service offerings, deployment of advanced
7 infrastructure, or other strategies. Where, as here, competitive entities are able to
8 deleverage and free up capital that would otherwise be devoted to carrying costs on
9 outstanding debt obligations, they will be incentivized by the market to use that
10 capital to attract more customers, retain existing customers, and introduce long-
11 term strategies to improve their competitive position. In a competitive market,
12 these incentives will naturally lead to consumer benefits, and the best way for
13 Frontier to succeed in the long run is to provide a better service than its competitors.
14 Frontier has every incentive to do that and to manage the additional capital from
15 the Restructuring in a manner that maximizes its opportunities to increase its
16 customer base and provide more attractive offerings to customers over a network
17 that has the capabilities customers want going forward. The same dynamics that
18 led the Commission to adopt URF for the Frontier ILECs are in place today, and
19 they will ensure that the benefits of this transaction result in economic benefits to
20 Californians.

21 **Q. Does the Restructuring adversely affect competition in California?**

22 A. The proposed Restructuring can only improve competition, so Section 854(b)(3) is
23 clearly satisfied. The Plan will result in a significant reduction in funded debt

1 obligations, which otherwise would have a stifling effect on Frontier’s operations,
2 including the operations of the California Operating Subsidiaries. If this problem
3 were to persist, the current level of debt would be unsustainable over the longer
4 term. The Restructuring will enhance Reorganized Frontier’s balance sheet and
5 increase its operating capital, benefitting the California Operating Subsidiaries’
6 customers and the competitive market in that Frontier will remain a viable
7 competitive alternative to the larger, less-regulated wireless, cable and CLEC
8 entities. The Restructuring will not give the California Operating Subsidiaries
9 market power or any undue advantages in the market. Rather, by enhancing the
10 California Operating Subsidiaries’ abilities to continue to operate and compete
11 more effectively, competitors will be encouraged to do the same, which in turn
12 facilitates improved service, more choices, new products, and lower prices for
13 consumers.

14 The Restructuring will not adversely impact competition. This is not a scenario
15 where a merger or acquisition creates a new or different market player that could
16 destabilize the market. Likewise, Frontier’s Restructuring does not implicate any
17 concerns about cross-subsidization or unfair competition. Both before and after the
18 Restructuring, Frontier will continue to operate in a competitive environment with
19 multiple players. The Restructuring will simply produce debt relief that will allow
20 Frontier to be a more active and dynamic player in that market.

21 **Q. Does the Restructuring meet the public interest standard defined in Public**
22 **Utilities Code Section 854(c)?**

23 **A.** Yes. The seven criteria related to the public interest standard in Section 854(c) are

1 met, although I note the Commission is not required to find that each criterion is
2 met on its own terms. Rather, Section 854(c) indicates that the Commission should
3 weigh the various effects of the transaction under review and determine whether
4 “on balance” the public interest is served. Frontier’s proposed Restructuring
5 satisfies each of the seven criteria and, therefore, is in the public interest. Because
6 the seven criteria are all met, no mitigation measures or additional conditions are
7 appropriate.

8 **Q. How does the Restructuring “maintain or improve the financial condition of**
9 **the resulting public utility doing business in the state” under Section 854(c)(1)?**

10 A. The Plan ensures that the California Operating Subsidiaries will emerge from
11 Chapter 11 as stronger, more stable service providers and competitors, more
12 capable of serving their California customers. The Plan will reduce Frontier’s debt
13 by over \$10 billion. The significant reduction of debt, reduced interest payments
14 of approximately \$1 billion annually, and improved capital structure resulting from
15 the Restructuring will establish an appropriate capital structure for Frontier that will
16 significantly strengthen its financial condition and liquidity. This enhanced
17 financial strength, in turn, will better position the Reorganized Frontier to focus on
18 providing competitive services and strategic growth.

19 As a result of the improvements to the balance sheet, Frontier will have improved
20 access to capital, enhancing its California Operating Subsidiaries’ abilities to more
21 effectively compete in a dynamic telecommunications marketplace and better serve
22 the needs of existing and new customers throughout their service territories.

23 Similarly, consumers and businesses will benefit from the continued presence of

1 the California Operating Subsidiaries in the marketplace and the availability of a
2 competitive alternative for voice and broadband services.

3 **Q. How will the Restructuring maintain or improve the quality of service to**
4 **public utility ratepayers in the state under Section 854(c)(2)?**

5 A. The Restructuring will not alter Frontier’s day-to-day operations, so service quality
6 will at least be maintained. However, I expect improvements in service quality
7 because the Restructuring will allow the Reorganized Frontier to eliminate debt
8 costs and to focus on providing competitive services.. There will be no adverse
9 effect on services, as none of those services will be discontinued or interrupted as
10 a result of implementing the Restructuring. The California Operating Subsidiaries
11 will continue to provide service to their existing customers pursuant to existing
12 rates, terms, and conditions, and the Restructuring will be, for all practical purposes,
13 imperceptible to customers. The Plan will not have any adverse impacts on
14 wholesale services or purchasers of such services in California. The California
15 Operating Subsidiaries will retain all existing obligations under their current
16 interconnection agreements and other existing contractual arrangements, and will
17 continue to comply with all applicable federal and state statutory and regulatory
18 obligations. Approval of the Restructuring will allow the California Operating
19 Subsidiaries to continue to provide competitive service options for California
20 consumers.

1 **Q. In what ways will the Restructuring maintain or improve the management of**
2 **the resulting public utility doing business in the state under Section 854(c)(3)?**

3 A. The Chapter 11 process is specifically designed to enable companies to continue to
4 operate as usual while they develop and implement a financial restructuring plan.
5 The Frontier Board of Directors (“Board”) will continue to oversee Frontier during
6 the pending Chapter 11 proceeding. In the Chapter 11 process and with Frontier’s
7 emergence from Chapter 11, the composition of the Board may change in the
8 ordinary course. Under the terms of the Restructuring Support Agreement and the
9 Plan, no changes to Frontier’s California Operating Subsidiaries’ current
10 management are anticipated except modifications that might occur in the ordinary
11 course of business during and following the bankruptcy process. Any ordinary
12 course changes are not expected to impact management in California or day-to-day
13 operations in California. I also note that, during the Chapter 11 process, Frontier
14 will continue to operate its business and remain in possession of its property as a
15 “debtor in possession.” Frontier has more than \$1 billion in liquidity, which will
16 allow it to operate throughout the timeframe of a reasonable Chapter 11 process,
17 but not indefinitely. As a result, Frontier has sufficient liquidity to operate its ILEC
18 companies, including the California Operating Subsidiaries, on essentially a
19 business-as-usual basis throughout the Chapter 11 process, pay its vendors and
20 employees, and continue to provide services to customers. The goal is to ensure no
21 disruption to customer services through the Chapter 11 process and to establish a
22 financially stronger, sustainable company upon emergence from Chapter 11.

1 **Q. Will the Restructuring be fair and reasonable to affected public utility**
2 **personnel, including both union and nonunion employees, consistent with**
3 **Section 854(c)(4)?**

4 A. Yes. Frontier intends to maintain both union and non-union employees supporting
5 California. All employee compensation and benefit programs, and collective
6 bargaining agreements, including without limitation under any expired collective
7 bargaining agreements, in place as of the effective date of the Plan, are expected to
8 be assumed by Frontier and remain in place as of the effective date of the
9 Restructuring Plan. In addition, Reorganized Frontier's employees, including those
10 in California, will benefit from the stability of a stronger and financially healthier
11 company with improved financial and operational viability.

12 **Q. In what ways will the Restructuring be fair and reasonable to the majority of**
13 **all affected public utility shareholders, consistent with Section 854(c)(5)?**

14 A. Board approval should be sufficient to satisfy this factor, as the Board has a
15 fiduciary duty to act in the best interests of shareholders. Frontier's Board has
16 concluded that the Restructuring is in the interest of the shareholders and Frontier.
17 Mr. Adrianopoli testifies about the process and the deliberations of the Board.

18 **Q. Will the Restructuring be beneficial on an overall basis to state and local**
19 **economies, and to the communities in the area served by the resulting public**
20 **utility, consistent with Section 854(c)(6)?**

21 A. Yes. As I previously explained, with a stronger balance sheet, Frontier will have
22 the capacity to continue to serve existing customers and attract new customers and
23 provide a competitive service alternative for California consumers. Frontier is

1 committed to maintain the California Operating Subsidiaries' networks and
2 operations, directly benefiting state and local economies with competitive voice
3 service and broadband-capable facilities over which customers derive greater
4 social, economic, safety, and educational benefits. Frontier's continued viability
5 will also benefit the economy by allowing the California Operating Subsidiaries to
6 continue to procure goods and services from local businesses in California.

7 **Q. Will the Restructuring impact the jurisdiction of the Commission and the**
8 **capacity of the Commission to effectively regulate and audit public utility**
9 **operations in the state, as referenced in Section 854(c)(7)?**

10 A. The Restructuring will not alter the Commission's jurisdiction over the California
11 Operating Subsidiaries. It is important to note, however, that only approximately
12 24% of the California Operating Companies' revenues are generated from regulated
13 voice services. The vast majority of revenues and income are generated from
14 unregulated services, including broadband. Frontier projects ongoing annual
15 contraction in regulated voice services; for 2020, the Company expects that
16 regulated California voice services will be approximately 21.7% of total California
17 Operating Subsidiaries' revenues. Frontier's California ILECs currently operate
18 under URF today, and they will operate under URF after the Restructuring.
19 Frontier's two long distance companies in California will remain subject to the
20 limited regulations applicable to California interexchange carriers. The
21 Restructuring will not change Frontier's participation in California's public
22 purpose or universal service programs, including the California High-Cost Fund-B
23 ("CHCF-B"), the California Teleconnect Fund ("CTF"), the California LifeLine

1 Program (“LifeLine”), the California Deaf & Disabled Telecommunications
2 Program (“DDTP”), and the California Advanced Services Fund (“CASF”).
3 Likewise, Applicants will continue to fulfill the commitments they have made in
4 connection with the acquisition of Verizon’s ILEC operations in 2016, and the
5 Commission will retain the ability to enforce those provisions. All affected entities
6 subject to the Commission’s jurisdiction will continue to operate in compliance
7 with the Commission’s decisions, policies, rules, and regulations.

8 **Q. What are your overall conclusions about the application of the factors under**
9 **Section 854(c)?**

10 A. Viewed as a whole, the Section 854(c) factors show that the Restructuring will
11 advance the public interest by giving Frontier’s California Operating Subsidiaries
12 enhanced capital to more effectively compete and provide a consumer alternative
13 to wireless, cable, and CLEC competitive services that dominate much of the
14 telecommunications marketplace. However, even if all of the identified benefits
15 described above in my testimony did not materialize, there are no facts suggesting
16 that the transaction would harm the public interest. In fact, the opposite is true. If
17 Frontier were denied the ability to eliminate over \$10 billion in debt and reduce its
18 annual interest obligations by \$1 billion, the public interest would be affirmatively
19 and negatively impacted if the Company retained unsustainable debt service
20 obligations and was forced to eliminate or reduce expenditures and competitive
21 service offerings in California. The statutory factors are satisfied even under the
22 narrowest view of the impact of the Restructuring and weigh heavily in favor of
23 approving the transaction.

1 **V. THE SCOPE OF REVIEW AND ADDITIONAL TOPICS RAISED BY**
2 **INTERVENORS.**
3

4 **Q. What is your understanding of the scope of the Commission’s review in this**
5 **proceeding?**

6 A. The scope of the review for this change of control transaction should be narrow.
7 That is, the Commission is determining whether a specific ownership change at the
8 parent company level and a related Restructuring is in the public interest. The
9 Commission must evaluate whether the Restructuring will benefit and not
10 negatively impact California customers. This involves a consideration of whether
11 the substitution of the parent company’s current widely-dispersed equity ownership
12 with a collection of different, widely-dispersed equity owners will result in any
13 meaningful change in its California operations, and Applicant’s regulated voice
14 services in particular. These questions do not involve an assessment of the relative
15 public benefits conferred by Frontier’s current operations; they are specific to the
16 impacts of a specific transaction.

17 If the transaction either has no impact or advances the public interest, it should be
18 approved. And, if denying the transaction affirmatively harms the public interest,
19 it should be approved. Fundamentally, the Commission is assessing whether it is
20 beneficial and in the public interest that, through the Restructuring, Frontier’s debt
21 is sharply reduced by more than \$10 billion and that its annual debt service shrinks
22 by approximately two-thirds from \$1.5 billion to about \$500 million. As I have
23 explained, it is difficult to imagine a scenario by which the Restructuring is not, on
24 its face, beneficial to California customers and in the public interest.

1 **Q. Is there a need to review Frontier’s operating data in recent years to determine**
2 **whether the Restructuring is in the public interest?**

3 A. No. The Restructuring is not a “transaction” requiring the Commission to assess
4 new management, telecommunications capabilities, changes in operating systems,
5 capital resources, and contractual relationships, among other things. Frontier
6 recognizes that there is a nominal new corporate entity formed as a result of the
7 Chapter 11 process, but the Restructuring will occur without *any* related operating
8 changes for the California Operating Subsidiaries. More to the point, under the
9 statute, the Commission should only reject the Restructuring if it believes the public
10 interest is better served by the California Operating Subsidiaries remaining in
11 Chapter 11 indefinitely than by emerging quickly as companies with improved
12 financial strength and flexibility. Were the California Operating Subsidiaries to
13 remain in Chapter 11 indefinitely, they could potentially need to liquidate assets
14 and operations in California and cease being service providers that offer voice and
15 other services to compete with wireless, cable and CLEC providers in the state. The
16 Restructuring is a straightforward improvement of the capital structure of the
17 ultimate parent company of the California Operating Subsidiaries that will
18 continue, under the Commission’s regulatory oversight, to serve California
19 customers using generally the same personnel, systems, and operating assets.
20 While the Commission is assessing the Restructuring as a “transfer of control,” the
21 underlying reality—the sole effect—is that one diverse shareholder base is being
22 replaced with another diverse shareholder base in which no single person or
23 institutional investor will have a controlling interest, and the business is in reality

1 the same—except with a far stronger balance sheet and ongoing financial viability
2 to allow it to continue to provide competitive service alternatives in California. As
3 such, there is no need for or requirement under the statute that the Commission
4 assess Frontier’s service quality and other operating data to determine that the
5 Restructuring transaction is in the public interest.

6 **Q. Does this proceeding concern Frontier’s acquisition of Verizon in 2016?**

7 A. No. In 2016, the Commission approved Frontier’s acquisition of the Verizon
8 operations in California, and, as part of that approval, Frontier agreed to comply
9 with significant conditions proposed by the Commission. The current proceeding
10 does not concern the 2016 transaction and the statutory standard of review for the
11 Restructuring does not encompass revisiting the merits of prior transactions.

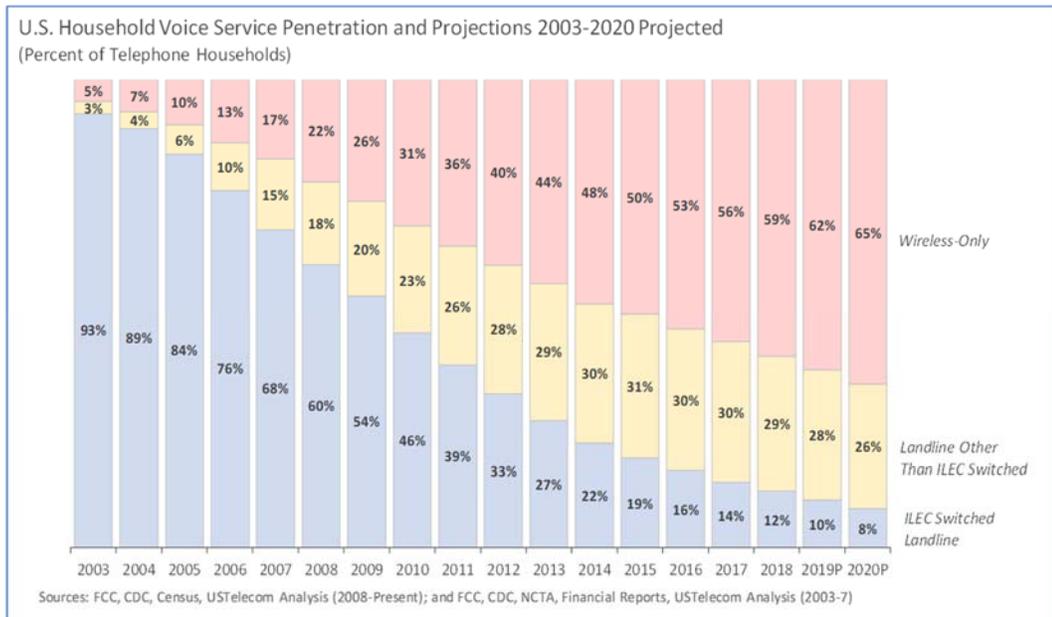
12 **Q. In 2016, could the Commission have imposed other conditions that would have
13 helped avoid Frontier’s filing for Chapter 11?**

14 A. No. There were no conditions that the Commission could have crafted to avoid
15 Frontier’s current financial crisis. It is important to recognize that Frontier’s
16 bankruptcy is fundamentally the direct result of two powerful factors: (1) the
17 sharply increased level of debt in 2016 when Frontier incurred \$10.54 billion in
18 incremental debt; and (2) the rapid and significant unanticipated loss of customers
19 after the consummation of the 2016 acquisition of Verizon’s landline operations in
20 California, Texas, and Florida. Much of this customer loss was driven by changes
21 in consumer preferences as more and more customers migrate away from traditional
22 voice telephone and video offerings. Frontier experienced unanticipated
23 competitive customer losses, with the number of customers companywide declining

1 from a high of 5.4 million in 2016 to approximately 4.1 million as of March 2020.
2 Frontier believes firmly that the Commission could not have imposed *any*
3 regulatory conditions that would have altered the changes in customer preferences
4 and the resulting customer losses.

5 **Q. Why do you believe that Frontier’s customer losses are attributable to changes**
6 **in customer preferences?**

7 A. The ILEC industry is currently coping with significant competitive pressures due
8 to a transition in service-delivery technologies away from regulated service
9 offerings. Customers are rapidly shifting their traditional voice-related services
10 from wireline carriers to wireless services. The trade organization USTelecom
11 prepared the following graphic based on data from independent government
12 sources:⁹



13

⁹ USTelecom, the Broadband Association, “USTelecom Industry Metrics & Trends 2020,” Washington, DC, slide 39.

1 The graphic demonstrates the dramatic industrywide losses of ILEC customers to
2 wireless and other landline providers and shows that the percentage of households
3 served by ILEC regulated voice services has declined from 93% in 2003 to an
4 estimated 8% in 2020. Just since 2016, the year Frontier acquired Verizon’s
5 operations in California, the percentage of households service by ILEC regulated
6 services had declined by one half – from 16% to 8% in 2020. Frontier’s
7 subscribership experience across its footprint and in California is consistent with
8 this trend. In line with this decline, the percentage of revenues derived from
9 regulated voice services has also fallen, such that only approximately 24% of the
10 Frontier’s California revenues are attributable to regulated voice services, with
11 ongoing annual contraction of that percentage expected in 2020 and beyond.

12 **Q. How do ILEC industry competitive customer losses in California compare to**
13 **national trends?**

14 A. The FCC provides annual data related to voice services, which are summarized in
15 the table below and are consistent with the US Telecom trend analysis. The data
16 highlight that ILEC voice customer losses in California have mirrored the national
17 trends, with ILEC market share declining significantly in recent years. For
18 California, between December 1, 2008 and December 1, 2018 (which are the most
19 recent FCC data), ILEC voice market share, including Voice over Internet
20 Protocol (“VoIP”) connections, declined from approximately 31% to 10%,
21 reflecting a 66% decline in ILEC voice subscribers over the ten-year period.
22 Nationally during this same period, ILEC voice market share declined from

1 approximately 28% to 10%, which is a 60% contraction in ILEC voice
2 subscribers.

3 **FCC Report of Voice Services by Carrier Type**

California	December 1, 2018		December 1, 2008	
	Lines	% of Total	Lines	% of Total
Mobile Telephony	43,336	76%	32,177	61%
Wireline - Other (CLEC, cable, etc.)	7,860	14%	4,607	9%
Incumbent LECs	5,559	10%	16,345	31%
Total Wireline End-User Switched Access Lines & Interconnected VoIP	13,419	24%	20,952	39%
Total Voice Lines¹	56,755	100%	53,129	100%
National				
Mobile Telephony	348,225	76%	261,284	62%
Wireline - Other (CLEC, cable, etc.)	63,178	14%	44,207	10%
Incumbent LECs	47,261	10%	118,496	28%
Total Wireline End-User Switched Access Lines & Interconnected VoIP	110,439	24%	162,703	38%
Total Voice Lines¹	458,664	100%	423,987	100%

¹ Total Voices Lines includes Mobile Telephony, plus Total Wireline End-User Switched Access Lines & Interconnected VoIP Subscriptions

4 *Source: <https://www.fcc.gov/voice-telephone-services-report>; Nationwide and State-Level Data for 2008-Present*
5

6 Declines in ILEC market share parallel shifts toward wireless voice services and
7 non-ILEC voice providers. As reflected in the table above, wireless voice
8 providers had captured approximately 76% of the voice market by December
9 2018, with total wireless voice subscribers having grown approximately 33%+
10 over the 10-year period (the California and national data, again, are very similar).
11 Non-ILEC wireline voice providers had captured approximately 14% of the voice
12 market by December 2018, with total non-ILEC wireline lines also having grown
13 significantly over this period. As of December 2018, ILECs' connections
14 nationwide represented only approximately 10% of a highly-competitive voice
15 market, and ILECs' minority market share position is certainly well below 10%
16 today given the continuation of the wireless substitution trend.

1 **Q. Is there a need to review Frontier’s existing service record to determine**
2 **whether the Restructuring is in the public interest?**

3 A. No. Again, this proceeding involves an examination of the public interest
4 ramifications of a specific and narrow “transaction,” the substitution of new equity
5 owners for the current equity owners and the related financial Restructuring. The
6 proceeding is designed to detect and measure the impacts of the Restructuring
7 transaction, not conduct a comprehensive review of Frontier’s operations or service
8 quality performance. The Commission should only reject the Restructuring if it
9 believes the public interest is better served under the current constrained capital
10 structure. Indeed, in assessing this Restructuring, the Commission should consider
11 the public harm that would come from forcing Frontier to operate with the existing
12 unsustainable levels of debt.

13 **Q. Certain intervenors propose that Frontier California’s service quality**
14 **performance should be examined in this proceeding. Do you agree?**

15 No. This proceeding concerns whether it is in the public interest for Frontier to
16 replace its current ownership and restructure its balance sheet to achieve sharply
17 lower levels of debt and debt-service. Certain parties seek to use this proceeding
18 to examine service records and levels of investment, but those matters can, and
19 should, be addressed in other proceedings and/or with other, more appropriate,
20 oversight mechanisms.

1 **Q. How do you respond to intervenors' concerns about Frontier's service**
2 **quality?**

3 A. Again, there are other proceedings and mechanisms available to examine service
4 quality. This proceeding concerns review of a specific transaction, not a blanket
5 audit of Frontier's service quality. Nevertheless, I note that Frontier's California
6 ILECs provide accurate and timely reports to the Commission and work with
7 Commission staff to comply with all Commission orders and guidelines. The
8 Commission's service quality rules for URF ILECs set forth in General Order
9 133-D address three metrics of particular interest to intervenors: repair 90% out-
10 of-service events within 24 hours ("90% OOS"); answer 80% of calls within 60
11 seconds; and have fewer than 6%, 8%, or 10% customer trouble report rate in a
12 given area based on the number of lines served. "Trouble reports" are defined as
13 service affecting reports, such as out-of-service reports, and reports concerning
14 dissatisfaction with telephone company services. Applicants' representatives
15 meet with Commission staff each quarter to review its service quality, and it
16 expects to continue that review process going forward.

17 **Q. Aside from reviewing quarterly service quality reports, does the Commission**
18 **have other regulatory mechanisms for addressing service quality**
19 **performance?**

20 A. Yes, the Commission has already enacted the regulatory response to a carrier's
21 failure to meet service quality metrics in its service quality rulemaking, R.11-12-
22 001. There, in D.16-08-021, the Commission established automatic fines,
23 effective January 1, 2017, for any carrier that failed to meet a metric. These rules

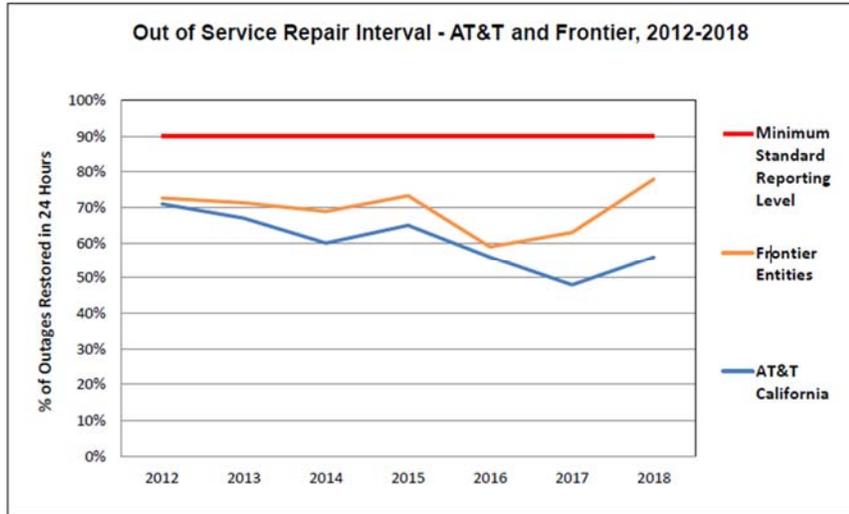
1 allow carriers to request a suspension of any fine and, in lieu of a fine, submit
2 proposals to invest twice the amount of the fine in projects to improve service
3 quality. All such proposals and projects require Commission approval. The
4 Commission has approved Frontier's proposals for 2017 and 2018, and the
5 projects are underway. Frontier also has submitted a proposal for 2019, which is
6 pending with the Commission. Under its approved and pending proposals,
7 Frontier will spend more than \$6.8 million on dozens of service quality projects.
8 In addition, the Commission initiated a review of AT&T's and Frontier
9 California's network performance as part of a specific inquiry stemming from the
10 service quality proceeding.¹⁰ That examination remains ongoing.

11 **Q. What are the recent trends regarding the service quality performance in the**
12 **former Verizon areas served by Frontier California?**

13 A. Currently, Frontier California reports the three service quality metrics to the
14 Commission noted above: 1) trouble report rates, 2) call answer time and 3) out
15 of service (OOS) restoral in 24 hours. Frontier California regularly meets the
16 trouble report rate metric. For 2019, its results were well below and met the GO
17 133-D requirements, ranging from 0.61% to 2.81%. Also, Frontier California
18 regularly meets the call answer time metric. From April 2019 through June 2020,
19 it met this metric every month except December 2019 (77%). In June 2020,
20 Frontier California achieved 96.7%. Like AT&T and Frontier California's
21 predecessor, Verizon California, Frontier California has not met the

¹⁰ See D.13-02-023.

1 Commission's 90% OOS metric. The Commission is well aware of the large
2 ILECs' performance regarding the 90% OOS metric. Its website has a chart
3 comparing Frontier's performance with AT&T's for the period 2012-2018, which
4 is replicated here:



5
6 This chart shows that Frontier's performance exceeds AT&T's performance.

7 **Q. Certain intervenors raise the issue of Frontier's prior commitments from the**
8 **Verizon transaction in 2016. Do you agree that this issue should be**
9 **addressed in this proceeding?**

10 A. No. This proceeding is not the proper venue for examination of the Frontier
11 Operating Subsidiaries' compliance with its prior commitments associated with
12 the 2016 Verizon transaction. Nevertheless, I will provide a summary of
13 Frontier's commitments and its compliance with those commitments. Frontier
14 made a number of commitments as part of its acquisition of Verizon California,
15 as set forth in D. 15-12-005. Ordering paragraph 13 of D. 15-12-005 expressly
16 permits any party in that proceeding to seek redress from the Commission at any

1 time for an order directing Frontier to perform one or more commitments
2 contained in any settlement. To date, only one party has sought such a directive,
3 and that matter was resolved through a separate proceeding no longer before the
4 Commission.¹¹

5 **Q. What were Frontier’s specific commitments for broadband expansion as**
6 **part of the 2016 Verizon transaction?**

7 A. As part of the settlement with the Public Advocates Office, The Utility Reform
8 Network, and other intervenors with respect to the 2016 Verizon transaction,
9 Frontier agreed to do the following: (1) accept CAF II funding to upgrade 90,000
10 locations in California; (2) deploy broadband to an additional 100,000
11 households at 10 Mbps downstream and 1 Mbps upstream (10/1 Mbps) by 2020;
12 (3) deploy broadband to an additional 7,000 households at 10/1 Mbps in Northern
13 California by 2022; (4) augment the broadband speed for 250,000 households to
14 6/1 Mbps by 2022; and (5) augment broadband speeds for an additional 400,000
15 households up to 25/2 Mbps by 2022. The following chart summarizes the
16 broadband enhancement commitments made by Frontier with settlement required
17 annual buildout milestones.

¹¹ See D.19-03-017.

1 **Frontier’s Four Acquisition-Related Categories of Broadband Deployment With**
2 **Settlement Buildout Milestones**
3 <<BEGIN CONFIDENTIAL

Settlement Category	Minimum Service Speed	Cumulative Number of Households To Be Served									Settlement Total HHs	Reported Completed as of 12/31/19
		2017 Commitment	2017 Reported	2018 Commitment	2018 Reported Annual/ Cumulative	2019 Commitment	2019 Reported Annual/ Cumulative	2020	2021	2022		
1) 10 Mbps Service	10 Mbps Down 1 Mbps Up	-		50,000		75,000		100,000	-	-	100,000	
2) Northern California 10 Mbps Service **	10 Mbps Down 1 Mbps Up	-		-		-		-	-	7,000	7,000	
3) 6 Mbps Service	6 Mbps Down 1-1.5 Mbps Up	-		50,000		100,000		150,000	200,000	250,000	250,000	
4) 25 Mbps Service	25 Mbps Down 2-3 Mbps Up	100,000		150,000		200,000		250,000	300,000	400,000	400,000	
Grand Total											757,000	

4
5 **END CONFIDENTIAL>>**

6 **Q. How is Frontier progressing in meeting each of the buildout milestones?**

7 A. For the first three years under the settlement, which contemplated broadband
8 buildout over a six year period from 2017 to 2022, Frontier has met or exceeded all
9 but one of the aquision-related annual milestones for the deployment of broadband.
10 Specifically, in 2017, Frontier completed <<BEGIN CONFIDENTIAL [REDACTED]
11 **END CONFIDENTIAL>>** households compared to the milestone of 100,000
12 households for the 25 Mbps category. Similarly, in 2018, Frontier met and exceeded
13 each of the broadband buildout milestones: 10 Mbps service for <<BEGIN
14 **CONFIDENTIAL [REDACTED] END CONFIDENTIAL>>** homes compared to the
15 50,000 household milestone; 6 Mpbs service for <<BEGIN CONFIDENTIAL
16 **[REDACTED] END CONFIDENTIAL>>** homes compared to the 50,000 household
17 milestone; and 25 Mbps service for <<BEGIN CONFIDENTIAL [REDACTED] **END**
18 **CONFIDENTIAL>>** households compared to the 150,000 household
19 milestone. For Frontier’s 2019 6/1 Mbps commitment, the cumulative target was
20 100,000 households, with a commitment of 250,000 households by year-end

1 2022. Frontier satisfied this commitment three years early: as of December 31,
2 2019, Frontier completed its expansion of 6/1 Mbps service to <<BEGIN
3 CONFIDENTIAL ██████████ END CONFIDENTIAL>> previously unserved and
4 underserved households. In for its 2019 25/2 Mbps commitment, Frontier's
5 cumulative target was 200,000 households and the Company deployed upgraded
6 network for <<BEGIN CONFIDENTIAL ██████████ END CONFIDENTIAL>>
7 households. Frontier's 2020 commitment remains on track at this time. Frontier
8 did fall short of its 10 Mbps commitment in 2019 when it deployed to <<BEGIN
9 CONFIDENTIAL ██████████ END CONFIDENTIAL>> households compared to
10 the milestone of 75,000, but that underperformance was the result of, among other
11 factors, delays in obtaining permits. Frontier has continued to focus on its buildout
12 initiatives and is on track to make up for the temporary shortfall in its 10 Mbps
13 commitment.

14 For its Northern California 10/1 Mbps commitment, Frontier's commitment is
15 7,000 households by year-end 2022 and its performance on this commitment is on
16 track. To date, Frontier has made 10 Mbps available to <<BEGIN
17 CONFIDENTIAL ██████████ END CONFIDENTIAL>> households in Northern
18 California. This category has not been reported because of the 2022 due date but
19 has been provided to CETF as an update.¹²

¹² In the Acquisition proceeding, Frontier also committed to participated in the FCC's CAF II program and to accept the FCC's CAF II offer of support made to Verizon. Frontier accepted the FCC's CAF II offer of support for California and the deadline to complete the CAF II buildouts as set by the FCC is December 31, 2021. As of June 30, 2020, Frontier has passed approximately <<BEGIN CONFIDENTIAL ██████████ END CONFIDENTIAL>> households. Frontier expects

1 **Q. Is Frontier on track to meet its CAF II commitment of 10 Mbps for 90,000**
2 **households?**

3 A. Yes. The deadline to complete the CAF II buildouts as set by the FCC is
4 December 31, 2021. As of June 30, 2020, Frontier passed about <<BEGIN
5 CONFIDENTIAL ██████ END CONFIDENTIAL>>households, and expects
6 to pass an additional <<BEGIN CONFIDENTIAL ██████ END
7 CONFIDENTIAL>>households by year-end, with completion of its CAF II
8 commitment by June 30, 2021, in accordance with the terms of the FCC's CAF II
9 program. The FCC adopted a structured compliance framework to assure rapid
10 deployment, which allows the FCC to withhold CAF funding or claw back prior
11 funding provided. (*Connect America Fund*, Report and Order, 29 FCC Rcd 15644
12 ¶¶ 142-54 (2014); 47 C.F.R. § 54.320.) The FCC has not withheld funding to, or
13 clawed back funding from Frontier.

14 **Q. Is Frontier on track to meet its settlement-related broadband commitments?**

15 A. Yes. As I noted, Frontier has completed its cumulative target for 6/1 Mbps to
16 250,000 households three years ahead of schedule. Frontier is on track to meet its
17 2020 cumulative targets for 10/1 Mbps to 100,000 households and for 25/2 Mbps
18 to 250,000 households. Finally, Frontier expects all its commitments for 2021
19 and 2022 to be completed.

to pass an additional <<BEGIN CONFIDENTIAL ██████ END CONFIDENTIAL>> households
by year-end, and complete California CAF II commitment by June 30, 2021, in accordance with
the terms of the FCC's CAF II program.

1 **Q. In addition to these broadband deployments, does Frontier also participate**
2 **in the California Advanced Services Fund (“CASF”) program?**

3 A. Yes. In fact, Frontier is the only wireline local exchange company actively
4 participating in the CASF program. To date, Frontier has five approved grants that
5 are in various stages of completion. On May 1, 2020, Frontier filed applications
6 for ten additional grants. Frontier’s participation in the CASF program
7 demonstrates its continued commitment to making broadband available in the
8 highest-cost and most rural areas of California.

9 **Q. Should the Commission attach California-specific commitments to approval**
10 **of the Restructuring, as suggested by Intervenors?¹³**

11 A. No. Additional commitments regarding broadband deployment are unnecessary
12 and there are no facts linking them to the Restructuring. The Commission will have
13 unchanged oversight of Frontier’s regulated services and prior commitments, and
14 it should continue to exercise that oversight as appropriate after the Restructuring
15 occurs. As I testified above, the telecommunications industry has changed
16 dramatically over the last two decades, as ILEC voice subscribership across the
17 country has slipped from approximately 90% nationwide to a market share level of
18 less than 10% nationwide, driven by competitive losses to wireless, CLEC and
19 cable competitors based on consumer preferences.¹⁴ ILEC broadband
20 subscribership is dwarfed by the market share of wireless and cable providers which
21 appear to control more than 75% of the broadband market. Near-ubiquitous

¹³ *Joint Protesters Protest*, p. 6.

1 wireless coverage has made wireless-only phone service a much more viable option
2 for consumers than it has been historically. With new upgrades to 5G service,
3 wireless operators will increasingly compete for broadband customers. Certain
4 intervenors recommend the imposition of costly and selective conditions on
5 Reorganized Frontier but without similar conditions for the dominant competitors
6 in Frontier's markets. Moreover, such conditions, were they to be imposed by the
7 Commission, would result in an unnecessary impairment of Frontier's operating
8 flexibility, thus harming its ability to compete effectively in the marketplace. Given
9 the challenging market dynamics that ILECs face, as summarized above, imposing
10 unilateral conditions on Frontier would only create discriminatory and distortionary
11 impacts, diminishing the public interest benefits of the Restructuring. There is no
12 new risk to the public interest as a result of the Restructuring, that is, no risk that
13 should be managed or mitigated through the introduction of new regulatory
14 conditions. The Restructuring will unquestionably strengthen Applicants by
15 providing more financial flexibility and stability, and the Commission should not
16 dilute those benefits by introducing costly and burdensome carrier-specific
17 requirements for Frontier.

18 **VI. CONCLUSION AND SUMMARY**

19 **Q, Please summarize your testimony.**

20 A. Frontier has developed a Plan that provides for the reduction of its debt by more
21 than \$10 billion from the pre-petition level of approximately \$17.5 billion. This
22 reduction in debt through the Chapter 11 process will allow Frontier to become a
23 more effective competitor in the telecommunications market and a stronger service

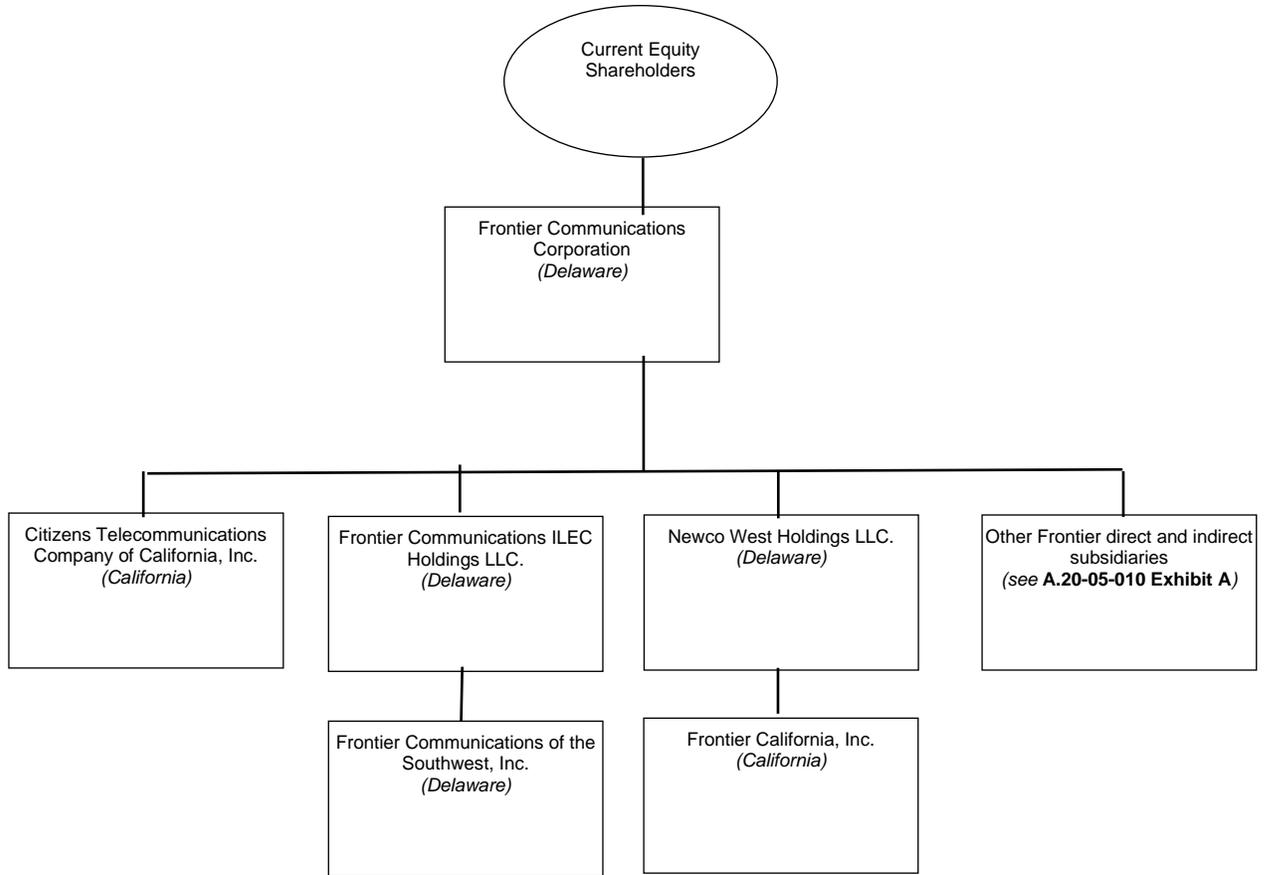
1 provider for the benefit of its customers and other stakeholders. The Restructuring
2 is clearly in the public interest and the Commission should approve Frontier's
3 Application without any conditions or new obligations.

4 **Q. Does this conclude your testimony?**

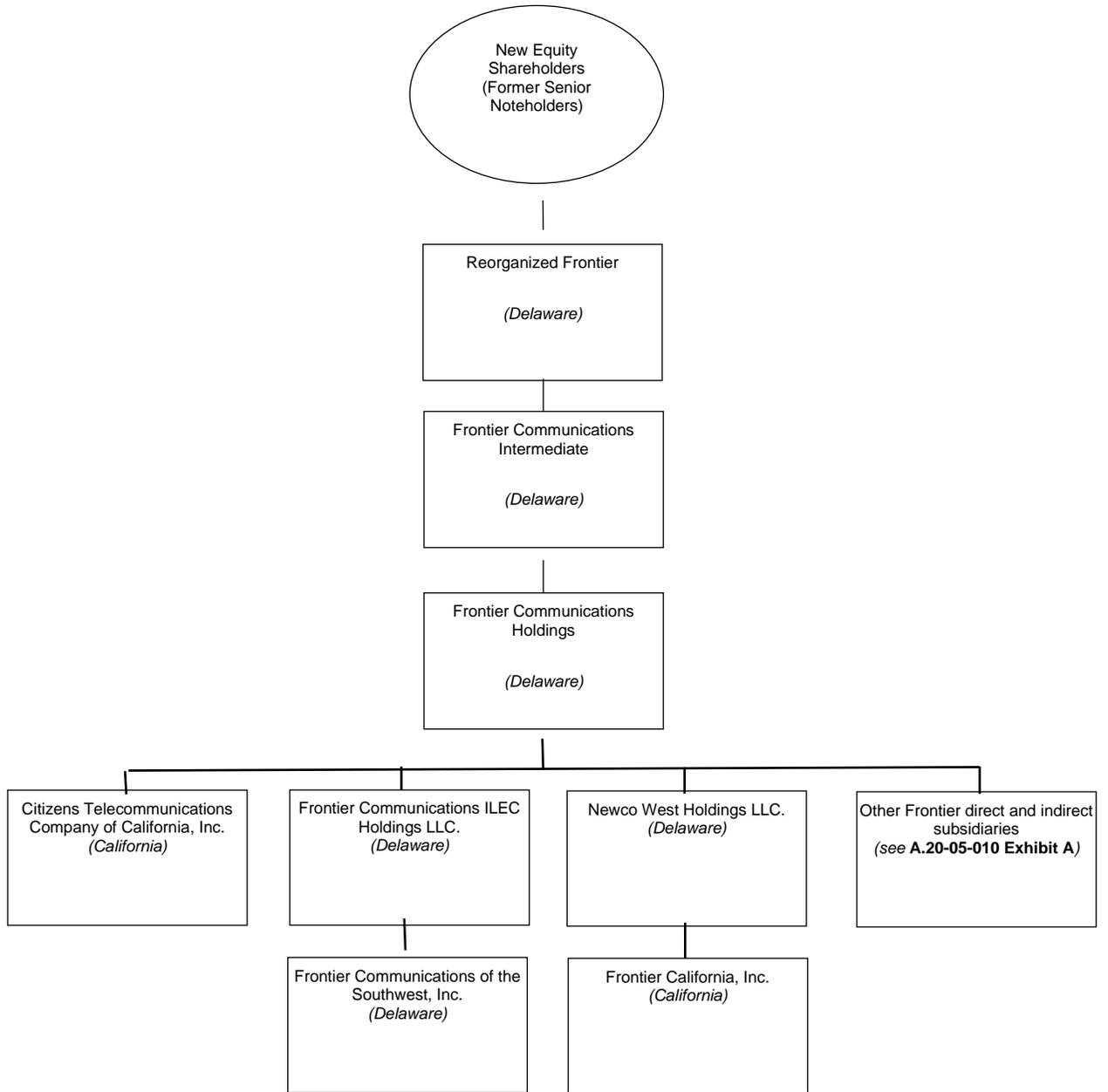
5 A. Yes, it does.

APPENDIX A: DIAGRAMS AND REFERENCE ITEMS

Appendix A: Pre-Emergence Corporate Structure



Appendix A: Post-Emergence Corporate Structure



APPENDIX B: DEBTOR'S PRO FORMA CAPITAL STRUCTURE

Appendix B: Debtor's Pro Forma Capital Structure

(\$ in millions)

Creditor Class	Claim ¹	Cash Distributed	New Debt Received ¹				Pro Forma Equity	
			1L Debt	2L Debt	Subsidiary Debt	Senior Notes	Ownership ⁴	
Revolver	\$749	\$749	\$ -	\$ -	\$ -	\$ -	0%	
Term Loan B	1,695	-	1,695	-	-	-	0%	
1L Notes and Other ²	1,664	-	1,664	-	-	-	0%	
2L Debt	1,600	-	-	1,600	-	-	0%	
Subsidiary Debt ³	856	-	-	-	856	-	0%	
Senior Notes	10,949	TBD ⁵	-	-	-	750 ⁶	100%	
Equity	NA	-	-	-	-	-	0%	
Total	\$17,513	\$749	\$3,359	\$1,600	\$856	\$750	100%	

1. For illustrative purposes, reflects principal balance excluding accrued interest and amortization during the bankruptcy
2. Includes \$1.65 billion of First Lien Notes and \$14 million of Industrial Development Revenue Bonds
3. Includes \$750 million of subsidiary Unsecured Notes, \$100mm of subsidiary Secured Notes and \$9 million of RUS Loan Contracts (secured)
4. Subject to dilution from MIP provided for in term sheet.
5. Senior Notes receive excess cash above \$150mm at Effective Date; refer to term sheet for detail attached as [Exhibit B](#) to [Exhibit B](#) (the Restructuring Support Agreement).
6. Refer to term sheet for detail on terms attached as [Exhibit B](#) to [Exhibit B](#) for terms of Take-Back debt.

APPENDIX C: PENDING APPROVAL REQUESTS

Appendix C: Pending Approval Requests

State Agency	Docket No.	Filing Date	Anticipated Date for PUC Action/Approval
Arizona Corporation Commission	T-01954A-20-0144	May 21, 2020	October 2020
Connecticut Public Utilities Regulatory Authority	20-04-31	May 22, 2020 (re-filed July 1, 2020)	November 2020
Illinois Commerce Commission	20-0476	May 21, 2020	August 2020
Mississippi Public Service Commission	20-UA-62	May 29, 2020	August 2020
Minnesota Public Utilities Commission	20-517	May 22, 2020	October 2020
Nebraska Public Service Commission	C-5132	May 21, 2020	Approved July 14, 2020
Public Utilities Commission of Nevada	20-05023	May 21, 2020	Approved July 27, 2020
New York Public Service Commission	Matter # 20-00866, Case # 20-C-0267	May 22, 2020	November 2020
The Public Utilities Commission of Ohio	N/A	June 24, 2020	Deemed approved with filing
Pennsylvania Public Utilities Commission	A-202-3020004-14	May 22, 2020	August 2020
Public Service Commission of South Carolina	2020-136-C	May 22, 2020	Approved June 10, 2020
Public Service Commission of Utah	20-2218-01 (FCA), 20-041-02 (Frontier Utah), and 20-050-02 (Navajo)	May 22, 2020	Accepted Frontier's position that approval is not required
Virginia State Corporation Commission	PUR-2020-00098	May 22, 2020	August 2020
Public Service Commission of West Virginia	20-0400-T-PC	May 21, 2020	November 2020